

INTERNATIONAL MEETING ON TRIANGULAR CO-OPERATION

8TH INTERNATIONAL MEETING ON TRIANGULAR CO-OPERATION: LINKING GLOBAL PROCESSES TO CREATE LOCAL IMPACT

7 - 8 OCTOBER 2024, LISBON

VENUE: Calouste Gulbenkian Foundation, Av. de Berna 45 A, 1067-001 Lisbon

AGENDA – SHORT VERSION

MONDAY – 7 OCTOBER 2024

SIDE EVENT

09:00 – 12:30 **G20 technical meeting on trilateral co-operation (by invitation only)**

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13:30 – 14:00 **Opening**

14:00 – 15:30 **Plenary session 1. Roundtable discussion: Global processes boosting triangular co-operation (Public session)**

16:00 – 17:30	Strategy track	Systems track	Project track
	Session 1: The future of triangular co-operation in the G20	Session 1: Identifying what works well and what does not work in our systems to engage in triangular co-operation	Session 1: Shifting power in triangular co-operation

18:00 – 20:00 **Cocktail hosted by Portugal and signing ceremony of MoUs**

TUESDAY – 8 October 2024

08:00 – 09:15 **Side-event of the Global Partnership Initiative (GPI) on Effective Triangular Co-operation**

09:30 – 12:30 **Plenary session 2. Triangular co-operation with Asian partners (Public session)**

13:30 – 14:45	Strategy track	Systems track	Project track
	Session 2: The role of triangular co-operation post-2030	Session 2: Building and strengthening (staff) capacities to engage in triangular co-operation	Session 2: Digitalisation and using artificial intelligence in triangular partnerships
14:45 – 16:00	Session 3: The role of triangular co-operation post-2030 (cont.)	Session 3: Working across different organisational cultures in triangular partnerships	Session 3: Fighting poverty and inequality through triangular partnerships

16:00 – 17:30 **Plenary session 3. Sharing insights and looking into the future**

17:30 – 17:45 **Closing**

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CONCEPT NOTE

In 2024, triangular co-operation took centre stage in global development discussions – not least as a priority of the G20 Development Working Group under the Brazilian Presidency. We invite you to join the 8th international meeting on triangular co-operation in Lisbon to explore the transformative potential of this modality.

We will:

- Unpack insights from global processes.
- Share experiences and identify future opportunities for regional and inter-regional triangular co-operation.
- Refine triangular co-operation strategies.
- Enhance development co-operation system.
- Boost effectiveness in implementing projects.

We will build on previous triangular co-operation meetings in Lisbon:

- In 2022, we highlighted the need to broaden our community and connect with key global thematic debates.
- In 2023, we identified institutional biases and advocated for greater triangular partnerships globally, regionally, and locally.

What is new this year?

- **Regional spotlight:** After exploring Africa, Latin America and the Caribbean (LAC), and Small-Island Developing States (SIDS) in previous editions, we will turn to Asia this year.
- **Interactive format:** Choose from three specialised tracks – strategic, systems and project – to work in smaller groups towards concrete outcomes and contribute to a larger conversation.

Plenary sessions

Triangular co-operation in global and regional process: sharing insights and looking into the future; Triangular co-operation with Asian partners; Looking ahead

Strategy Track:

Strategic thinking about the future of triangular co-operation

Systems Track:

Co-lab on strengthening systems to engage in triangular partnerships

Project Track:

Fostering horizontal and locally led partnerships in triangular co-operation projects

OVERVIEW OF THE THREE TRACKS

Strategy track: Strategic thinking about the future of triangular co-operation

In this track, participants are invited to shape the future of triangular co-operation. Participants will:

- Engage in an eye-opening **foresight exercise** to identify emerging trends and change signals likely to influence triangular co-operation, international development and financing for development over the next five years.
- Specifically **analyse emerging change signals** in modalities of development co-operation and their possible implications for triangular co-operation.
- Collaboratively **explore adaptive strategies for triangular co-operation**, ensuring its future relevance and resilience in response to identified trends.
- **Influence global policy** and contribute to the G20's approach to triangular partnerships and preparations for the 4th International Conference on Financing for International Development (FfD4).

Systems track: Co-lab on strengthening systems to engage in triangular partnerships

This co-lab, run by the Ibero-American Program for the Strengthening of South-South Cooperation (PIFCSS), will support participants to strengthen their systems and learn from each other to ramp up their triangular co-operation. Participants will:

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- **Engage with peers in a co-lab approach:** Connect, learn, and explore concrete options to leverage triangular co-operation.
- **Explore best practices** to strengthen institutional systems for triangular partnerships by integrating legal, organisational, technical and financial elements.
- **Tap into regional experience:** Benefit from the Ibero-American countries' diverse experience and agile solutions developed in the "MAS QUE TRES"¹ collaborative space in Honduras earlier in 2024.
- **Put the spirit of triangular co-operation into practice:** Engage in active listening and collective analysis, reflecting on your own experience and that of your organisations.

Project Track: Fostering horizontal and locally led partnerships in triangular co-operation projects

In this track, participants will dive deeper into implementing triangular co-operation projects. Using a combination of interactive methods, case studies, and digital tools to engage in a dynamic co-creating and learning environment, participants will work together to identify good practices, address implementation hurdles and explore:

- **Shifting power:** Jointly reflect on the elements that ensure that all triangular co-operation projects are locally-led, and how the modality can enhance the engagement of local actors in development co-operation.
- **Digital frontiers:** Harness the power of digitalisation and artificial intelligence to tackle development challenges and implement projects more effectively.
- **Poverty and inequality:** Share experiences on how the modality can boost the fight against poverty and inequality and jointly reflect on how best to measure, monitor and assess those cross-cutting challenges to development.
- **New tools and tangible solutions** to share knowledge equally among partners and work towards mutual benefits and tailored solutions for specific needs. Participants will also share insights on what is needed in terms of strategies and strengthened institutional systems to ensure the effective and efficient implementation of new projects.

¹ more than three

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ANNOTATED AGENDA

MONDAY – 7 OCTOBER 2024

SIDE EVENT

09:00 – 12:30	G20 technical meeting on trilateral co-operation (<i>Room 1, by invitation only</i>)
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09:00 – 12:30	Time for bilateral/trilateral meetings (<i>Rooms 2, 3 and C</i>)
12:00 – 13:30	Registration and lunch (<i>Foyer bar - space around the auditorium 2</i>)
13:30 – 14:00	Opening (<i>Auditorium 2</i>) <ul style="list-style-type: none">• Nuno Sampaio, Secretary of State for Foreign Affairs and Cooperation, Portugal• Carsten Staur, Chair of the OECD Development Assistance Committee (DAC) (video message)• Mayumi Endoh, Deputy Director, Development Co-operation Directorate, OECD• Florbelia Paraíba, President of Camões, I.P.
14:00 – 15:30	Plenary Session 1. Roundtable discussion: Global processes boosting triangular co-operation (<i>Auditorium 2</i>) Public session <p>The year 2024 saw triangular co-operation take center stage in global development processes. From the G20's Development Working Group to the Fourth International Conference on Small Island Developing States, and the Summit of the Future, this innovative approach is becoming increasingly popular. Looking ahead, COP29, the third UN Conference on Landlocked Developing Countries (LLDC3) and the Fourth International Conference on Financing for Development (FfD4) are coming up in 2025, and triangular partnerships can support achieving the desired global goals. Strategic and inclusive triangular co-operation, built on each partner's comparative advantages, has proven to deliver high-impact results. In this session, participants are invited to reflect on the contributions of triangular approaches to the latest global agendas for development, brainstorm strategies to leverage this powerful tool in the future and identify messages to be taken from Lisbon to global processes in 2025.</p>

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	<p>Moderator: Robin Ogilvy, Head of the Reforms and Partnerships for Development Impact Division, OECD</p> <p>Speakers:</p> <ul style="list-style-type: none"> • Dima Al-Khatib, Director, United Nations Office for South-South Cooperation (UNOSSC) • Karen-Mae Hill, High Commissioner to the United Kingdom, Antigua and Barbuda • Wófsi Yuri de Souza, General Coordinator of the General Coordination for Technical Cooperation and Partnerships with Developed Countries (CGTP), Brazilian Cooperation Agency (ABC), Brazil • Anton Leis Garcia, Director of the Spanish Agency for International Development Co-operation (AECID), Spain (video message) • Aude Ntawebasa, Director of Partnerships, Rwanda Cooperation, Rwanda <p>Guiding questions:</p> <ul style="list-style-type: none"> • How has triangular co-operation been discussed in global processes since the last Lisbon meeting? • What were the key contributions of triangular co-operation approaches to the development co-operation agenda in these processes? • How do these global processes impact triangular co-operation strategies, systems, and project implementation? • What is the outlook for 2025? How can we contribute further to the development agenda? 		
15:30 – 15:40	GROUP PHOTO		
15:40 – 16:00	<p>COFFEE BREAK Informative session about the Triangular Co-operation Window of the UN Fund for South-South Cooperation (UNFSSC) in Room 1</p>		
16:00 – 17:30	<p>Strategy track: Strategic thinking about the future of triangular co-operation <i>(Room 1)</i></p> <p>Session leader: <i>Krystal Montpetit (Montpetit Foresight Research)</i></p>	<p>System track: Co-lab on strengthening systems to engage in triangular partnerships <i>(Room 3)</i></p> <p>Session leaders: <i>Juanita Olarte and Bernadette Vega (Ibero-American Programme for the Strengthening of South-South Cooperation, PIFCSS)</i></p>	<p>Project track: Fostering horizontal and locally led partnerships in triangular co-operation projects <i>(Room 2)</i></p> <p>Session leaders: <i>Ama Brandford-Arthur (IFAD) and Libby Swanepoel (University of the Sunshine Coast, Australia)</i></p>
	<p>Group session 1. The future of triangular co-operation in the G20 The current and future G20 presidencies will engage in a strategic conversation on why the</p>	<p>Group session 1. Identifying what works well and what does not work in our systems to engage in triangular co-operation</p>	<p>Group session 1. Shifting power in triangular co-operation Discover how shifting power dynamics in triangular partnerships can revolutionize development</p>

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modality is one of the priorities in the G20 Development Working Group. Insights on how the upcoming South African presidency plans to build on this momentum will also be shared. Other G20 members, observers and interested partners are invited to share ideas and views on the modality as a tool to achieve global development agendas.

Moderation:

- **José Roman Leon Leora**, Adviser Multilateralism and Global Gateway, European Commission

Setting the scene:

- **Wófsi Yuri de Souza**, Brazilian Cooperation Agency (ABC), Brazil
- **Brian Sebola**, Acting Head of Operations, African Renaissance Fund, Department of International Relations and Cooperation (DIRCO), South Africa

Speakers:

- **Sidi Ould Tah** – President, Arab Bank for Economic Development in Africa (BADEA)
- **Bander Albazai**, General Director of Development Affairs, Saudi Fund for Development
- **Fabiola Soto**, Mexican Agency for International Development Cooperation (AMEXCID), Mexico

Guiding questions:

Building on discussions from previous editions, participants will roll-up their sleeves to tackle the bottlenecks and challenges of our institutional systems that prevent partners from engaging in triangular co-operation. They will analyse the ecosystems that support (or hinder) the modality, collecting and sharing insights to learn and identify solutions.

Kick-off inputs:

- **Cindy Larissa Rodriguez Mendoza**, Undersecretary of State for International Cooperation and Promotion, Honduras
- **Elisa Riquelme**, Project Management Specialist, USAID Mexico

Guiding questions:

- What are your main bottlenecks in engaging in triangular co-operation?
- What are solutions you or other participants found to address these bottlenecks?
- How should systems be adapted to engage more effectively in triangular projects?
- What type of strategic vision and guidance do you need to step up engagement in triangular co-operation?

effectiveness and amplify local impact. Triangular partnerships are, by their nature, often locally led. Participants will explore the crucial role of local knowledge, civil society organisations and other local actors. With dives into successful examples of co-creation processes, participants will discuss strategies for effectively sharing and scaling up local expertise.

Setting the scene:

- **Robin Ogilvy**, Head of the Reforms and Partnerships for Development Impact Division, OECD

Kick-off inputs:

- **Eleonora Betancur Gonzales**, APC Colombia Director General, Colombia
- **Sukanya Banerjee**, Development Partnership Adviser, USAID India
- **Ane Rosnes**, Programme adviser, Norwegian Agency for Exchange Cooperation (NOREC)
- **Moses Isooba**, Executive Director, Uganda NGO Forum (invited)
- **Carla Paiva**, President, Portuguese Platform of Development NGOs

Guiding questions:

- How is local knowledge identified and shared through triangular co-operation? Who decides on what knowledge is shared?
- What are the implications of having a third partner?

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- What were the main outcomes in the area of triangular co-operation during the Brazilian G20 Presidency?
- Which ideas could be collected for future G20 Presidencies, starting with South Africa?
- What do non-G20 partners expect from the group in moving forward global development agendas and co-operation modalities, such as triangular co-operation?

- How do partners ensure that a project is locally led? What were key elements to ensure co-design and co-implementation?
- How are the solutions adapted to the local context?
- How were the learnings shared back in the other partners' national contexts?

18:00 – 20:00

Cocktail hosted by Portugal (*Foyer bar - space around the auditorium 2*)

TUESDAY – 8 October 2024

08:00 – 09:15

Side-event of the Global Partnership Initiative (GPI) on Effective Triangular Co-operation (*Room 1*)

Open to all GPI members, as well as non-members interested in engaging with the GPI. Please register through this [link](#).

The GPI was launched in 2016 to foster a contemporary understanding of triangular co-operation, increase awareness, support members in delivering the modality effectively and provide a space for members to share experiences and prospect new triangular partnerships. In this meeting, GPI members and non-members are invited to discuss topics that were raised in the GPI platform throughout the past year, such as strengthening institutions, enhancing communication, securing funding and updating the typology and narrative around triangular co-operation to better fit a post-2030 world.

Kick-off input:

- **Aiman Siddiqi**, Senior Program Manager, Japan International Cooperation Agency (JICA), Malaysia

Coffee table discussion:

- How can we strengthen our institutions to increase engagement in triangular co-operation?
- How do we enhance communication strategies to position triangular co-operation at a higher political level?
- How do we secure future financing for triangular co-operation?
- What are your organisation's main pain points and challenges with the triangular co-operation typology/narrative?

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09:30 – 11:00	<p>Plenary session 2. Triangular co-operation with Asian partners (Auditorium 2)</p> <p><i>Public session</i></p> <p>Some of the roots of triangular co-operation trace back to Asia in 1970s, with groundbreaking partnerships, e.g. between Thailand, Laos and Japan. Speakers and participants will discuss how five decades of triangular partnerships have tackled regional and global challenges, fostered cross-country exchanges and mutual learning, and shaped regional agendas and development trajectories. The region is a good example of shifting roles in triangular co-operation, as innovations rise and are shared across the region. In this session, participants will reflect on the historical perspective, success stories, and regional innovations.</p> <p>Moderator: Yuefen Li, Senior Advisor on South-South Cooperation and Development Finance, South Centre</p> <p>Speakers:</p> <ul style="list-style-type: none"> • Pimwadee Sovaratanapong, Acting Director-General of the Thailand International Cooperation Agency (TICA), Thailand • Tormarbulang Lumbantobing, Chief Executive Officer, Indonesian Agency for International Development (IndoAID), Indonesia (invited) • Arken Arystanov, Chairman of the Board, Kazakhstan Agency of International Development (KazAID) • Leoneto Mantilo, Director General for Multilateral Affairs, Ministry of Foreign Affairs, Timor-Leste • Zhou Taidong, Vice President, Center for International Knowledge on Development (CIKD), China • Hwanil Park, Chief Director, Division of Global Innovation Strategy Research, Science and Technology Policy Institute (STEPI), Korea • Edward Wilkinson, Deputy Ambassador to Timor-Leste, Australia • Mari Kato, Deputy Head of Office for Global Issues and Development Partnerships, Operations Strategy Department, Japan International Cooperation Agency (JICA), Japan <p>Guiding questions:</p> <ul style="list-style-type: none"> • How have triangular partnerships contributed to regional co-operation in Asia? • How have roles (beneficiary, pivotal and facilitating partner) changed in triangular co-operation projects in Asia? • How have innovations been shared and scaled-up through triangular co-operation?
11:00 – 11:30	COFFEE BREAK
11:30 – 12:30	<p>Plenary session 2. Triangular co-operation with Asian partners (continued) (Auditorium 2)</p> <p><i>Public session</i></p>

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Inter-regional projects rank second in global triangular co-operation, with Asia-African partnerships leading the charge. Asian partners are sharing their experiences through triangular co-operation and benefitting from solutions created both regionally and internationally. Sharing and learning across regions seems especially promising in areas, such as agriculture and tackling climate change. Spanning different cultures and continents, these triangular initiatives require good communication and inter-cultural understanding, which is often facilitated by digital tools.

Moderator: Sachin Chaturvedi, Director General, Research and Information Systems for Developing Countries (RIS), India

Speakers:

- **Shri Piyush Srivastava**, Joint Secretary, Ministry of External Affairs, India (invited)
- **Andrew Osei Okrah**, Director, Forestry Commission Training Center, Ghana
- **Temwa Disi**, Temwanani Agri Food's Enterprise, Malawi
- **Enrique O’Farrill**, Director of the Chilean Agency for International Development Cooperation (AGCID), Chile
- **Chintan Vaishnav**, Mission Director, Atal Innovation Mission (AIM), NITI Aayog, India (invited)
- **Novi Yanti**, Head of Bureau for Foreign Technical Cooperation, Ministry of State Secretariat, Indonesia
- **Rita Walraf**, Focal Point Triangular Co-operation, Policy issues of sectoral and bilateral development, Federal Ministry for Economic Cooperation and Development (BMZ), Germany

Guiding questions:

- How can triangular co-operation foster inter-regional exchange between Asia and other regions?
- What lessons did participants in inter-regional triangular partnerships learn for future projects?

12:30 – 13:30

LUNCH

13:30 – 14:45

Strategy track
(Room 1)

Systems track
(Room 3)

Project track
(Room 2)

Group session 2. Strategic thinking about the future of triangular co-operation (foresight exercise)

Group session 2. Building and strengthening (staff) capacities to engage in triangular co-operation

Group session 2. Digitalisation and using artificial intelligence in triangular partnerships

In these two sessions, participants will engage in a foresight exercise to discuss the role of triangular co-operation post-2030. They will

In many institutions few staff members work in triangular partnerships – the majority engages in bi- or multilateral co-operation.

Digitalisation and using artificial intelligence (AI) are an opportunity and challenge for all countries – paving the way for joint and mutual learning, including in triangular partnerships. Some already

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identify emerging trends and driving forces that may impact the choice to engage in triangular partnerships. Participants will collaboratively explore adaptive strategies for triangular co-operation, ensuring its future relevance and resilience in response to the identified trends.

Kick-off inputs:

- Manuel Lapão**, Director of Co-operation, Community of Portuguese Language Countries
- **Sofia Moreira de Sousa**, Head of Representation in Portugal, European Commission
 - **Bruno Sotomayor**, Peruvian Agency for International Cooperation (APCI)

Guiding questions:

- What is the future of triangular co-operation? Will its role and importance increase or decrease, e.g., in certain regions and/or sectors?
- Which emerging trends are likely to influence triangular co-operation over the next five years?
- Which strategies can be adapted to ensure the future relevance and resilience of triangular co-operation in response to the identified trends?

Myths often circulate around triangular co-operation and more awareness is needed for the multiple options and possibilities to work trilaterally. Furthermore, capacity needs at different levels are evolving as the overall development co-operation landscape changes. This session will showcase capacity development initiatives for triangular co-operation. Participants will explore how to better connect the capacity needs with available resources.

Kick-off inputs:

- **May Ali Babiker Eltahir**, Director of the Cooperation and Capacity Development Department, Islamic Development Bank (IsDB)
- **William Diaz**, Director for Cooperation, Ministry of Foreign Trade and Investment, Cuba (invited)
- **Francis Niyigena**, Training and Study Visits Assistant Manager, Rwanda Cooperation Initiative
- **Abdullah Almusained**, Lead Digital Media Specialist, Saudi Fund for Development

Guiding questions:

- What are your/your institution's main capacity building needs? How could these be addressed?

view artificial intelligence and data as the electricity of this century – a potentially revolutionary and overwhelmingly net positive. In development co-operation, digital solution can have a great impact on project management, communication and coordination – key aspects to make triangular partnerships more effective. The session will explore how digital and AI-driven technologies can enhance collaboration between partners and advance innovative solutions to development challenges.

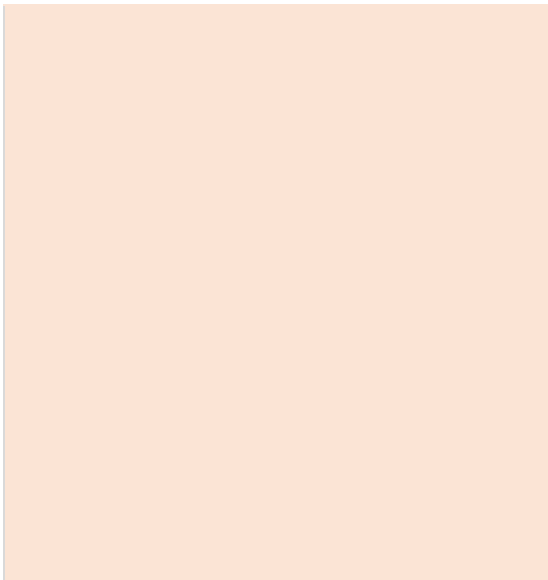
Kick-off inputs:

- **Verónica Suárez**, Uruguayan Agency for International Cooperation (AUCI), Uruguay
- **Hicham Baiz**, Head of Triangular Cooperation and Sustainable Human Development Projects Morocco Agency for International Cooperation (AMCI)
- **Guillermo Castro**, Tecnológico de Costa Rica
- **Monica Asuna**, Director of Planning, Treasury, Kenya
- **Dumitru Vasilescu**, Research Specialist, United Nations Office for South-South Cooperation (UNOSSC)

Guiding questions:

- What are some successful examples of triangular initiatives that have fostered a just digital transformation?

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- How do you communicate triangular co-operation within your institution and to different audiences?
- What are the three “killer” messages to raise awareness for triangular co-operation?

- How is the joint learning in triangular initiatives on digitalisation, data and AI brought back to all partner institutions?
- What are key factors to ensure digital technologies are ethical and inclusive?
- Which existing digital and AI technologies could reduce transaction costs, and contribute to coordination and enhance communication among partners in triangular partnerships?
- What are potential challenges and bottlenecks for incorporating these technologies into triangular partnerships?
- What are the future trends in digitalisation and AI that could further enhance triangular partnerships? How can partners prepare for and adapt to these emerging trends?

Coffee will be served in front of the rooms

14:45 – 16:00

Group session 3. Strategic thinking about the future of triangular co-operation (foresight exercise continued)

This session continues the foresight exercise, exploring trends, re-thinking the narrative, roles, concepts, and adapting strategies to engage in triangular co-operation. Power and agency are important issues to discuss when working towards a shared framing to use for

Group session 3. Working across different organisational cultures in triangular partnerships

Whether it is inter-regional or decentralised triangular co-operation, multi-stakeholder collaboration or public-private partnerships, investing time to understand the unique priorities, procedures, vocabulary and (organisational) cultures of each partner is key to successful partnerships. Based on

Group session 3: Fighting poverty and inequality through triangular partnerships

In a world shaken by global crises, conflicts, and climate change, the quest for sustainable development has encountered major setbacks. The global community faces the dual challenge of poverty and inequality, with over 1.1 billion people living in multi-dimensional poverty and nearly 800 million people experiencing hunger in 2022. Triangular approaches offer fertile ground to build

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triangular co-operation at the strategic, systemic and project levels.

Guiding questions:

- What is the future of triangular co-operation? Will its role and importance increase or decrease, e.g., in certain regions and/or sectors?
- Which emerging trends are likely to influence triangular co-operation over the next five years?
- Which strategies can be adapted to ensure the future relevance and resilience of triangular co-operation in response to the identified trends?

successful partnerships with different actors, participants will explore essential tools and strategies for bridging cultural gaps and engaging with new and diverse partners.

Kick-off inputs:

- **Rose Thomson**, Head of Sustainable Development & Finance, FCDO, UK
- **Nayara Díaz Nuñez**, BioCubaFarma
- **Anita Amorim**, Head Emerging, South-South and Special Partnerships Unit, International Labour Organisation

Guiding questions:

- How could the triangular co-operation community reach out more to the private sector and make this modality more interesting for future partnerships?
- What is the value-added of including the private sector and philanthropy in triangular partnerships?
- Which factors enable successful engagement of the private sector in triangular co-operation? Are changes in the system needed, and what can we learn from multi-stakeholder partnerships?

upon different actors' strengths and experiences and recover the lost ground. Participants will explore successful triangular partnerships and discuss how the definition and measurement of poverty and inequality can shape contributions and assessment frameworks.

Speakers:

- **Debel Gutta**, SSTC Programme and Project Specialist, Food and Agriculture Organization (FAO)
- **Dianne Stewart**, Deputy-Director, External Relations and Communications Division and Head, Donor Relations, Global Fund to Fight Aids, Tuberculosis and Malaria
- **Shujaa Alossaimi**, Director of Partnerships Department, The Saudi Fund for Development, Saudi Arabia

Guiding questions:

- What are good practices of triangular partnerships in reducing poverty and inequalities?
- What are the key indicators to monitor triangular co-operation's contributions to fighting poverty and inequality?
- How can triangular partnerships be designed to tackle poverty and inequalities more impactfully?

16:00 – 17:30

Plenary session 3. Sharing insights and looking into the future (Auditorium 2)

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The final session aims to find the red thread connecting the discussions. In this session, participants from the three tracks will share their main take-aways while looking into the future. They will share ideas for advancing strategies, systems, and project implementation, beyond 2030. As we look ahead, participants will also identify follow-up activities and actions to be taken to upcoming global processes, as well as a follow-up in the next Lisbon meeting.

Moderator: **Nadine Piefer-Söyler**, Team Leader Triangular Co-operation, Reform and Partnerships for Development Impact Division, OECD

Rapporteurs:

- **Strategic track:** **Martín Rivero**, Co-ordinator for Social Cohesion and South-South Co-operation, Ibero-American General Secretariat (SEGIB)
- **Systems track:** **Juanita Olarte**, Technical Secretary, Ibero-American Programme for the Strengthening of South-South Cooperation (PIFCSS)
- **Project track:** **Ulrich Müller**, Senior Advisor, Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany

Speakers:

- **Iliana Maricela Peña Aldana**, Undersecretary of Cooperation and Alliances for Development, Secretary of Planning and Programming of the Presidency, Guatemala (invited)
- **Edson Ulisses Alves Barreto**, Director, President of the Republic's Cabinet, Angola (invited)
- **Pranay Sinha**, Lead-GGO PAC & South-South Cooperation, Bill and Melinda Gates Foundation, India

Guiding questions:

- What do you need at the strategy, systems, and project level to work more effectively in triangular partnerships?
- What does the strategic vision for the future mean for triangular co-operation systems and projects?
- Which changes are needed at the systems level for triangular co-operation to better implement strategies and engage in effective projects?
- What can be learned from the project level for the systems and strategic vision for triangular co-operation?
- What recommendations and actions were identified in the three different tracks?
- Which messages can we take from Lisbon to Sevilla for FfD4 in 2025?
- Which concrete project ideas came up in the discussions that could be proposed to the new UNOSSC Window for Triangular Co-operation?

17:30 – 17:45

Closing (*Auditorium 2*)

- **Nuno Sampaio**, Secretary of State for Foreign Affairs and Cooperation, Portugal
- **Mayumi Endoh**, Deputy Director, Development Co-operation Directorate, OECD